



Kim Erzen Chief Operating Officer

Kim Erzen serves as Chief Operating Officer for StandardAero. She is responsible for global operational performance, efficiency and excellence, as well as engineering and supply chain management for StandardAero. In addition, StandardAero's Engine Services and Component Repair Services division Presidents report directly to Erzen, who maintains close oversight of the company's overall business performance. She reports directly to the Chairman & CEO and serves as a member of the company's Executive Leadership Team.

Erzen joined StandardAero in May, 2024. Prior to joining the company, Erzen served as President of Naval Power for Raytheon Technologies overseeing a \$6 billion division with programs supporting the U.S. Military and its global allies along with a full range of Raytheon's offerings, while managing a complex portfolio across all life cycle phases. She is a seasoned aerospace and defense industry executive with more than 25 years of experience working at Cessna, Hawker Beechcraft and Raytheon/RTX Corporation.

Erzen holds a Bachelor of Science degree in Aerospace Engineering, a Master of Science degree in Aeronautical Engineering and an MBA degree – all from Wichita State University. In addition, she completed Raytheon's Executive Leadership, Engineering Leadership Development and Principles of Leadership programs and is a recipient of the Raytheon CEO award.

StandardAero is a leading independent provider of aviation services including engine and airframe maintenance, repair and overhaul, engine component repair services, engineering services, interior completions and paint applications. StandardAero serves a diverse array of customers in business and general aviation, airline, military, helicopter, components and energy markets. StandardAero is owned by global investment firm Carlyle (NASDAQ: CG), a global investment firm with deep industry expertise that deploys private capital across its business and conducts its operations through three business segments: Global Private Equity, Global Credit and Global Investment Solutions. Carlyle's purpose is to invest wisely and create value on behalf of its investors, portfolio companies and the communities in which we live and invest.



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