



Paul McElhinney
Senior Operating Partner
AE Industrial Partners

Paul McElhinney is a Senior Operating Partner at AE Industrial. He joined AE Industrial in 2018 following a more than 30-year career in senior leadership with General Electric. McElhinney currently serves as a board member for StandardAero, AE Industrial portfolio companies AIM MRO and Moeller Aerospace and serves on the Board of Directors of Belcan, Columbia Helicopters, and Kellstrom Aerospace, and is the Co-Head of the AE Industrial Portfolio Strategy and Optimization Group (PSO).

Prior to joining AE Industrial, McElhinney served as the President and CEO of both GE Power Services, a \$15 billion power generation aftermarket business, and GE Aviation Services, the global aftermarket division of GE Aviation, where he was responsible for more than doubling the backlog of the business to over \$100 billion. He also held General Counsel and Business Development roles at GE Aviation and GE Capital Aviation Services (GECAS).

McElhinney has a degree in law from Trinity College in Dublin, Ireland. His past board affiliations include Cincinnati Northern Kentucky International Airport, Cincinnati Chamber of Commerce, Wake Forest University School of Business, and the Metro Atlanta Chamber of Commerce.

StandardAero is one of the world's largest independent providers of services, including engine and airframe maintenance, repair and overhaul, engine component and accessories repair, engineering services, interior completions, and paint applications. StandardAero serves a diverse array of customers in business and general aviation, airline, military, helicopter, components, and energy markets. StandardAero is owned by Carlyle (NASDAQ: CG), a global investment firm with deep industry expertise that deploys private capital across four business segments: Corporate Private Equity, Real Assets, Global Credit, and Investment Solutions. Carlyle's purpose is to invest wisely and create value on behalf of our investors, portfolio companies, and the communities in which we live and invest.