



Lloyd Barker

Senior Vice President – LEAP Program Industrialization

Lloyd Barker serves as Senior Vice President – LEAP Program Industrialization and is responsible for standing up StandardAero's LEAP-1A/-1B engine MRO program in San Antonio, which is the largest potential program in StandardAero's history and awarded in March, 2023. He is a member of the company's Executive Leadership Team.

He joined StandardAero as Senior Vice President, Engineering & Quality in February, 2018 and led the company's technology development, engineering, quality and environmental functions. Prior to joining StandardAero, Barker served as Director, Corporate Quality for Arconic Inc., a \$12.5B company specializing in lightweight multi metals engineering and manufacturing products which are used worldwide in aerospace, automotive, commercial transportation, packaging, building and construction, oil and gas, defense, consumer electronics and industrial applications. In this position his principal responsibilities he led the development of Arconic's global Quality Assurance strategy, providing corporate governance and risk oversight to assure process and product integrity while ensuring compliance with customer and regulatory requirements.

Prior to that, he served as Director of Corporate Quality at Alcoa Inc. and previously had been Director of Corporate Quality for Howmet Castings before Alcoa acquired it in 2000. Earlier, he completed a 13-year career with Honeywell Aerospace Engines & Systems (formerly AlliedSignal and Textron Lycoming) serving in the capacity of Director, Supplier Quality Assurance, Manager of Engine & Component Test operations and several other operations management positions. Barker was appointed by the U.S. Department of Commerce Secretary to serve as a member on the Board of Overseers of the Malcolm Baldrige National Quality Award (MBQNA) in 2016 and has served as an MBQNA Judge for four years. He also serves on the American Society for Quality (ASQ) Juran Medal Selection Committee and the Gryna Award Committee and has previously served on the ASQ Board of Directors. Barker was named an ASQ Fellow in 2015 and he was the recipient of Nadcap's Mayben Platonoff Leadership Award in 2007. He also holds a number of credentials including a Federal Aviation Administration Airframe & Powerplant license, numerous certifications from ASQ and is Green Belt certified.

StandardAero is one of the world's largest independent providers of services including engine and airframe maintenance, repair and overhaul, engine component repair, engineering services, interior completions and paint applications. StandardAero serves a diverse array of customers in business and general aviation, airline, military, helicopter, components and energy markets. StandardAero is owned by The Carlyle Group (NASDAQ: CG), a global investment firm with deep industry expertise that deploys private capital across four business segments: Corporate Private Equity, Real Assets, Global Credit and Investment Solutions. With \$224 billion of assets under management as of December 31, 2019, Carlyle's purpose is to invest wisely and create value on behalf of its investors, portfolio companies and the communities in which we live and invest.

